

Stan Altman

Curriculum Vitae

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EDUCATION

Ph.D., Polytechnic Institute of Brooklyn, System Science, 1967

M.S.E.E., Purdue University, Electrical Engineering, 1964

B.E.E., City College of NY, Electrical Engineering, 1963

FULL-TIME ACADEMIC EXPERIENCE

CUNY/Baruch College, Interim President, 2009-2010

CUNY/Baruch College, Professor, Public Affairs, 1999-present

CUNY/Baruch College, Dean, Public Affairs, 1999-2005

SUNY/Stony Brook, Director, Center for Health Policy & Management, 1993-1999

SUNY/Stony Brook, Special Assistant to the President, 1994- 1999

SUNY, Associate Provost for Health Policy, 1993-1994

SUNY/Stony Brook, Deputy to the President, 1988-1992

SUNY/Stony Brook, Acting Dean, Harriman School Policy & Management, 1991

SUNY/Stony Brook, Associate Professor, Management, 1970-1999

Princeton University, Assistant Professor, Computer Engineering, 1968-1970

City College of NY, Assistant Professor, Electrical Engineering, 1966-1968

NON ACADEMIC EXPERIENCE

Institute of Public Services Performance, Founder & President, 1974-2000

People & Concepts, Inc., Founder & President, 1986-1991

Mini Computer Analysis, Founder & President, 1978-1986

Urban Academy, Master Trainer, 1975-1979

EMPLOYMENT AT BARUCH

President 2009-2010

Professor, 1999-present

Dean, School of Public Affairs, 1999-2005

COURSES TAUGHT AT BARUCH

PAF 9190 – NUF Capstone

PAF 9170 – Research & Analysis I

PAF 9730 – Comparative Health Systems

PAF 5452 – Nonprofit Internship and Management Seminar

PAF 3401 – Quantitative Methods in Policy & Practice

NEW COURSES/PROGRAMS DEVELOPED AT BARUCH

PAF 9730 – Comparative Health Systems

PAF 5453 – Nonprofit Internship/Seminar

PAF 3401 – Quantitative Methods in Policy & Practice

American Humanics Program for Undergraduates Nonprofit Certification Program

EXECUTIVE PROGRAM DEVELOPMENT

Baruch College: Data Analysis & Performance Measurement in NYC Housing Authority
Leadership Academy

Baruch College: Re-engineering Program for Greater New York Hospital Association

Baruch College: Greater New York Hospital Association Leadership Academy

Stony Brook University/Health Sciences Center: Executive Leadership in Health Services Field,
Physician Assistant Graduate Program (fall 2008)

Bifrost University, Iceland: MS Health Management Program (fall 2008)

PEER REVIEWED ARTICLES IN FIELD OF EXPERTISE (selective)

Van Ryzin, Gregg G., Stephen Immerwahr, and Stan Altman. "Street Cleanliness: A Comparison of New York City's Scorecard and Results from a Citizen Survey." *Public Administration Review*, Volume 68 issue 2, Mar-Apr 2008, p 295-303

William B. Eimicke, Stan Altman and Dan Furst. "The Project MATCH Building Superintendent Training Program: A Strategy for Housing Preservation in the 1980's," *Journal of Urban Analysis and Public Management*, 1985, Vol. 8, No. 2, pp. 193-210.

Stan Altman, Blayne Bardo and Dan Furst. "The Use of Fair Hearing Data to monitor Performance of the AFCD Program," *Administrative Law Review*, Fall 1979, Vol. 31, No. 4, pp. 463-484.

Stan Altman. "Performance Monitoring Systems for Public Managers," *Public Administration Review*, American Association of Public Administration, Washington, D.C., Jan/Feb 1979, Vol. 39, No. 1, pp. 31-35.

Stan Altman. "The Dilemma of Data Rich, Information Poor Service Organizations," *Journal of Urban Analysis and Public Management*, December 1975, Vol. 3, No. 1, pp. 61-75.

John Bruno and Stan Altman. "A Theory of Asynchronous Control Networks," *IEEE Transactions on System Science and Cybernetics*, June 1971, Vol. C-20, No. 6, pp. 628-629.

Raphael J. Salmon and Stanley M. Altman. "Medicaid: From Conceptualization to Action," *IEEE Transactions on System Science and Cybernetics*, October 1970, Vol. SSC-6, No. 4, pp. 303-310.

Stanley M. Altman, Louis J. Pignataro and Harry N. Yagoda. "The Design of Automatic Surveillance Systems for Urban Freeways," *Transportation Research*, December 1968, Vol. 2, pp. 347-361. [A condensed version of this paper appears in Proceedings of Second Annual Information Sciences and Systems Conference, Princeton University, March 1968.]

PROCEEDINGS:

Stanley M. Altman and Peter Denning, "Decomposition of Control Networks," *Record of the Project MAC Conference on Concurrent Systems and Parallel Computation*, Woods Hole MA, June 1970, pp 81-92, sponsored by the Association for Computing Machinery (ACM).

Stanley M. Altman and Arthur W. Lo, "Systematic Design of Modular Realization of Control Functions," *Spring Joint Computer Conference*, Boston MA, May 1969, vol 34 pp 587-595, sponsored by American Federation of Information Processing Societies (AFIPS).

J. Bruno and S. M. Altman. "Asynchronous control networks." *Annual Symposium on Switching and Automata Theory*, pages 61-73, 1969.

BOOK CHAPTERS IN FIELD OF EXPERTISE

Stan Altman. "Pitfalls of Data Analysis," in *Pitfalls of Analysis*, Quade and Majone, eds., International Institute for Applied Systems Analysis, John Wiley, Austria, 1980, pp. 44-56.

Stan Altman. "Data Analysis," "Statistical Analysis of Data," and "Models and Operations Research," in *Productivity Improvement Handbook for Local and State Government*, G. Washnis, ed., National Academy of Public Administration, John Wiley, 1980, Chapters 13-15, pp. 239-273, 274-303, 304-324.

Stan Altman. "How Long Can We Go On This Way? A Critical View of Procedures in Implementation," in *Basic Questions of Design Theory*, William R. Spillers, ed., American Elsevier Publishing Co. Inc., New York, New York, 1974, pp. 455-459.

Stan Altman. "The Program for Urban and Policy Sciences, SUNY Stony Brook," in *Centers for Innovation in the Cities and States*, F. O'R. Hayes and J. Rasmussen, eds., San Francisco Press, Inc., San Francisco, California, 1972, pp. 409-428.

REPORTS/MONOGRAPHS IN FIELD OF EXPERTISE

Stan Altman. "Economic Analysis of the Costs and Revenues of the Three SUNY Hospitals." Report to both the First Deputy Director of the NYS Division of the Budget and the SUNY Provost, 1993.

Paul Van Souder, John T. Smith and Stan Altman. "AIDS Shelter Project Report." Report to the New York State Department of Health, January 1986, 1-150.

C. Haaga, R. Higgins and Stan Altman. "Not-for-Profit Low-Income Housing Development Corporation." Prepared as subcommittee report, Subcommittee on Alternative Low-Income Housing Strategies of the Committee for Housing, New York, November 8, 1985.

Stan Altman. "Project Scorecard: Creating an Independent Organization to Monitor the Performance of a Public Service Organization." Final report prepared for the national Science Foundation. Program for Urban and Policy Sciences, SUNY Stony Brook, October 1975.

WORKING PAPERS

Carpenter, Heather; Altman, Stan; VanHorn, Teresa A., Strom, SueAnn, Deitrick, Laura; "Impact of American Humanics, an Undergraduate Competency-Based Nonprofit Program, on Alumni Career Paths", Journal for Nonprofit Education and Leadership, Western Kentucky University, September 2010.

OP-ED & LETTERS TO THE EDITOR

Stan Altman. "Poisoned Heroes," Op-Ed, *New York Times*, August 17, 2006.

Stan Altman. "But How Elusive," Letter to the Editor, *New York Times*, December 20, 2005.

Stan Altman. "The Fiscal Crisis, This Time Around," Letter to the Editor, *New York Times*, December 29, 2002.

Stan Altman. "Fix the Turmoil of Term Limits," Viewpoint, *Newsday*, February 14, 2001.

Stan Altman. "Term-Limits Turmoil," Ideas & Opinions, *Daily News*, January 9, 2001.

Stan Altman. "Gateway Heaven Universe Grand Central Station," Letter to the Editor, *New York Times*, October 5, 1998.

Claire Haaga and Stan Altman. "Alternatives Exist," Letter to the Editor, *New York Times*, August 20, 1998.

Stan Altman. "Health Reform Principles Are The Key" Viewpoints, *Newsday*, May 6, 1993.

PRESENTATIONS

Stan Altman. "AIDS and the Substance Abuser: Service Needs and Policy Issues." June 1986. Conference sponsored by RMEC and BVAMC Social Work Service, Veterans Administration.

E. Beltrami, L. Bodin, Stan Altman and A. Tucker. "A Case Study in Manpower Scheduling." May 1971. 39th National Meeting of the Operations Research Society of America, Dallas, Texas.

Stan Altman, N. Bhagat and L. Bodin. "Algorithm for Routing Garbage Trucks Over Multiple Planning Periods." May 1971. Presented at the Urban Science Session, XVII International Meeting of the Institute of Management Sciences, Washington, D.C.

Stan Altman. "The Relational Data File: Revisited." May 1970. The RAND Corporation, D-20353-PR, Santa Monica, California, 110 pages. Presented in part at the Data Base Symposium, New York University, January 1970.

Stan Altman, Louis Pignataro and Harry N. Yagoda. "The Design of Automatic Surveillance Systems for Urban Freeways." March 1968. Proceedings of the Second Annual Information Sciences and Systems Conference, Princeton University.

SPONSORED RESEARCH IN PROGRESS

Grant from the Shelly and Donald Rubin Foundation, July 2010, \$200,000 with a four additional grants of \$200,000 over the next four years for a total of \$1 Million. Program involves integration of the arts and in particular the Himalayan Art and exhibits at the Rubin Museum of Art. Program is part of a larger effort to develop leadership skills and character through the integration of the Arts in Baruch College's undergraduate curriculum. An invited proposal, titled "*Assessing The Impact Of Service-Learning On The Ethical And Moral Development Of*

Undergraduates” has been submitted to the John Templeton Foundation for funding in the amount of \$250,000.

“Climate Change Professional Fellows Program” supported by USAID. The International Center in Washington DC, in collaboration with Baruch College (Co-PI), will train professionals from the United States, Australia, China, Indonesia and Japan to explore the science, impact, adaptation and actions related to climate change through this international fellowship program. The goal of the program is to promote mutual understanding and partnerships between key professional groups in the United States and their counterparts in these four East Asian and Pacific countries through reciprocal internships and fellowships that provide opportunities for professional development and sharing of professional expertise. Total Grant is \$498,165.

A proposal to support the on-going work with the Sri Narayani Hospital and Research Centre, in Thirumalaikodi, Vellore, Tamil Nadu India was submitted to the CDC for funding a five year project to extend the Hospital’s care network and to document the Hospital’s model for possible adoption in other underserved areas of the world. Funding requested is \$6.3 million.

Organizing Symposium of “John Lindsay’s Years As Mayor of New York City” and his administrations impact on the field of public management. Being organized in cooperation with the Museum of the City of New York, to be held at Baruch College September 29-30, 2010. Funding in part from the Museum of the City of NY and private donors. \$32,000.

PROFESSIONAL HONORS, PRIZES, FELLOWSHIPS

Honor Societies:

Eta Kappa Nu, National Electrical Engineering

Tau Beta Pi, National Engineering Society

Sigma Xi, National Scientific Honor Society

Lock & Key (City College)

Pi Alpha Alpha, National Honor Society for Public Affairs and Administration

Golden Key International Honor Society (Baruch College)

Fellowships:

Ford Foundation Fellowship, 9/65-8/66

NSF Fellowship, 9/64-8/66

NASA Fellowship, 9/63-8/64

CITY UNIVERSITY OF NEW YORK INSTITUTIONAL SERVICE

Service to the School of Public Affairs:

Dean School of Public Affairs

Created the Center for Innovation and Leadership in Government

Created the Center for Educational Leadership

Director, American Humanics Program

Service to Baruch College:

Created the Municipal Archive focused on NYC Fiscal Crisis of the mid 70s

Member of the President's Task Force on Strategic Planning

School of Public Affairs Representative to the Faculty Senate

Member of the Faculty Senate Executive Committee (2007 – 2009)

Chair of the Faculty Senate Committee on Educational Policy (Fall '07 – Spring 2008)

Chair of the Faculty Senate (May 2008 – August 2009)

Appointed by Provost to co-chair one of the Middle States Reaccreditation Working Groups and serve on the Steering Committee October 2008-August 2009

Campus Director of Baruch-American Humanics Program (Spring 2005 – Present)

Service to the City University:

Member of Executive VP for Academic Affairs Task Force on creating Teacher Institute

Member of the CUNY Chancellor's Council of Presidents Fiscal Affairs Committee

OTHER PROFESSIONAL ACTIVITIES AND PUBLIC SERVICE-Partial List

International:

Involved with the Sri Narayani Hospital and Research Centre located in Thirumalaikodi, Vellore District, Tamil Nadu India. Hospital founded in June 2004 which provides health care to

over 140,000 people independent of religious beliefs or ability to pay. Provide assistance in the following areas: developing management strategies, strategic planning and fund raising. With Claire Haaga Altman, created Healing Hearts, Inc. a 501(c)3, whose mission is to raise funds in support of the Hospital's charitable work. All work is done on a strictly volunteer basis.

Consulting:

Argus House: conducted Organizational review and made recommendations for strengthening financial operation of Argus House, a social service nonprofit organization operating in Bronx County, NY, 1997.

New York City Technical College: work with the President and faculty to develop Bachelor of Technology Program in Facility Management, 1996.

Citibank: conducted a worker attitude survey, known as the People Survey, for all employees working in the US, 1984-1988.

New York City Health and Hospital's Corporation: developed policy for purchasing and distributing of microcomputers, 1984.

New York State Governor's Office of Employee Relations: chaired Task Force that led to creation of NYS' Productivity Program, 1979.

New York City Housing & Development Administration: performed an analysis of the Office of Code Enforcement, 1973-1974.

McKinsey & Company: as part of a team redesigning Pennsylvania's tax system, conducted sales tax portion, 1972-1973.

The New York City Department of Sanitation, 1970-1974. Primary funding for these projects was provided by the NSF. Accomplishments include revision of Chart-Day System of scheduling household collection of solid waste (1970-1972). Lead the team that developed and implemented

of Project Scorecard, a city-wide system for measuring the effectiveness of the Sanitation Department's city street cleaning operations. Additional funding for Project Scorecard was provided by a grant from the Fund for the City of New York and contract from NYC Sanitation Department (1972-1974).

The RAND Corporation on both the use of technology in medical education, 1969, and Relational Database Systems, 1969-1970.

The Institute for Defense Analysis: evaluating artificial intelligence projects for ARPA, 1967.

Professional Activities:

Vice Chair American Humanics Campus Directors June 2010 – present

Member American Humanics Board of Directors July 2010 - present

Editor and co-founder of the Journal of Urban Analysis (Gordon & Breach 1972-1989)

Associate Editor, Transaction on Systems, Man and Cybernetics, Journal of IEEE

Editor Special Issue of Transactions of Systems, Man and Cybernetics devoted to Urban and Public Systems (1970)

Member of the New York Academy of Science

Member of National Academy of Engineering's Commission on Engineering Education in Computer Science (1969-70),

National Commission on Productivity's Solid Waste Management Task Force (1973)

Civic Activities (selective):

Board Member of the Independent Budget Office (IBO), 2005-present

Member, New York City Technology Award Program Evaluation Committee, 2001-2002

Member of the Board, New York Chapter of the American Jewish Committee, 2000-present

Member of the Board, Temple of Understanding, 2000-2002

Member of City Club of New York, 1995-2003. Served as Chairman and Host weekly Public Policy Forum broadcast on CUNY Cable (1998-2000). Member of the Board of Trustees (1997-2001).

Trustee and Board Secretary, Interfaith Hospital Medical Center, Brooklyn, New York 11238, 1993-1994

Member, Housing New York Committee – a broad-based committee of business, civic, and political leaders which lobbied successfully for the set aside of Battery Park City revenues for financing low income housing in New York City, 1985

Miscellaneous civic and local school boards.