Baruch College
FY 2006 All-Funds

REVENUE BY FUNDING SOURCE

- **Bernard M. Baruch Endowment**
  - $1,371,300
  - 1%

- **Baruch College Fund**
  - $14,009,380
  - 9%

- **Research Foundation**
  - $4,740,000
  - 3%

- **Other Affiliated Organizations (1)**
  - $3,723,534
  - 2%

- **Designated Funds (3)**
  - $6,877,828
  - 4%

- **Utilities/Rent/Student Aid**
  - 25%

- **Public Tax-levy**
  - $118,883,000
  - 76%

- **Other Tax-Levy**
  - 8%

- **Tuition Contribution**
  - 67%

(1) Other Affiliated Organizations:
- Auxiliary Enterprise Corp.
- Bernard M. Baruch Association
- Early Learning Center

(2) Income Fund Reimbursable (IFR):
- CAPS
- Student Tech Fee

(3) Designated Funds:
- Local revenue producing activities

Total: $156,801,742
Baruch College
Student Distribution and Revenue Contribution
(Fall 2005)

Number of Students: 15,774
Revenue: $35,259,210

Undergraduate
- 12,957 (82.1%)
- $26,287,690 (74.6%)

Graduate
- 2,817 (17.9%)
- $8,971,520 (25.4%)

Source: Bursar's Office BR09401 10/11/05
Baruch College
Student Distribution and Revenue Contribution
(Fall 2005)

Number of Students: 15,774
NYS Resident: 13,235 (83.9%)
Out of State: 2,539 (16.1%)

Non-NYS residents:
International: 1,250 (8.0%)
Out of State: 1,289 (8.1%)

Revenue: $35,259,210
NYS Resident: $23,768,090 (67.4%)
Out of State: $11,491,120 (32.6%)

Source: Bursar's Office BR09401 10/11/05
Baruch College
FY 2006 All-Funds

EXPENDITURES BY MAJOR CATEGORY

- Full-Time Salaries: $75,067,051 (48%)
- Adjunct/Temp Salaries: $22,598,696 (14%)
- Fringe: $22,825,061 (15%)
- Utilities and Rent: $5,515,000 (4%)
- Services and Supplies: $25,158,204 (16%)
- Student Aid: $5,009,850 (3%)

Total: $156,173,862
Baruch College
FY 2006 All-Funds

EXPENSE BUDGET BY UNIT

<table>
<thead>
<tr>
<th>Unit</th>
<th>Budget</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Public Affairs</td>
<td>$7,884,200</td>
<td>5%</td>
</tr>
<tr>
<td>Academic Services</td>
<td>$22,518,577</td>
<td>14%</td>
</tr>
<tr>
<td>College Advancement</td>
<td>$4,138,677</td>
<td>3%</td>
</tr>
<tr>
<td>President's Office</td>
<td>$1,400,446</td>
<td>1%</td>
</tr>
<tr>
<td>Administrative Services</td>
<td>$18,078,334</td>
<td>12%</td>
</tr>
<tr>
<td>Weissman School</td>
<td>$24,018,801</td>
<td>15%</td>
</tr>
<tr>
<td>Zicklin School</td>
<td>$35,224,777</td>
<td>22%</td>
</tr>
<tr>
<td>College-Wide</td>
<td>$32,079,035</td>
<td>21%</td>
</tr>
<tr>
<td>Student Services</td>
<td>$10,831,015</td>
<td>7%</td>
</tr>
<tr>
<td>Total: $156,173,862</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Baruch College
FY 2006 All-Funds

BUDGET CHANGES
($000s)

I. Favorable

° Graduate and Non-Degree Tuition/Fee Increases 2,388

° Faculty Development Support from the BCF - $500K
° Student Development Support from the BCF - $440K

° Graduate Investment Program 478
  2 Faculty Lines Zicklin
  2 Faculty Lines Weissman
  Library and Technical Support

° Demography Cluster Initiative and Senior Fellow 193
  2 Faculty Lines SPA

° Baruch High School Reimbursement (net increase) 173

° City Council Training and Publishing Projects 125

° Blind and Visually Impaired Computer Training Program
  Grant Processed through the Research Foundation 100
II. Unfavorable

° IFR Overhead Increase from 11.6% to 20% (442)
° Elimination of Funding for SPA’s Leadership Centers (100)

III. Uncertain

° Utilities
° PSC Collective Bargaining
° Employee Benefits, especially Health Care
## Baruch College FY 2006 All-Funds

### CAPITAL BUDGET (in $’s)

<table>
<thead>
<tr>
<th>I. State-Funded Operations</th>
<th>Annual Projected Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Buildings &amp; Grounds</td>
<td>6,583,000</td>
</tr>
<tr>
<td>Rent and Utilities</td>
<td>5,515,000</td>
</tr>
<tr>
<td>Minor Repair Fund</td>
<td>130,000</td>
</tr>
<tr>
<td>Fuel (Oil)</td>
<td>15,000</td>
</tr>
</tbody>
</table>

December 2005
II. Capital Appropriations

A. Current Projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vertical Campus Roof Ice/Snow Mitigation</td>
<td>TBD</td>
</tr>
<tr>
<td>South Campus Accessibility</td>
<td>704,000</td>
</tr>
<tr>
<td>Construct/Equip Research Lab</td>
<td>266,000</td>
</tr>
<tr>
<td>Census Data Research Center</td>
<td>300,000</td>
</tr>
<tr>
<td>Mason Hall Renovation</td>
<td>750,000</td>
</tr>
<tr>
<td>College-Wide Signage</td>
<td>100,000</td>
</tr>
<tr>
<td>Vertical Campus Multi-Purpose Room</td>
<td>327,000</td>
</tr>
<tr>
<td>Electric Postage Metering System</td>
<td>604,000</td>
</tr>
</tbody>
</table>
II. Capital Appropriations

B. Anticipated Projects

- Renovation 17 Lexington Avenue
  - 500-Bed Residence Hall TBD
  - Equipment Newman Vertical Campus
  - Landscaping/Lighting Campus-Wide
  - Create Smart Classrooms 135 E. 22\textsuperscript{nd} Street
  - Emergency Generator South Campus
  - HVAC Air Handlers 135 E. 22\textsuperscript{nd} Street
  - Elevator Replacement 135 E. 22\textsuperscript{nd} Street
  - Document Imaging System 151 E. 25\textsuperscript{th} Street
Baruch College

*Improved Forecasting Tools*

- Create Multi-Year All-Funds Budget Tracking
- Project Revenue Using Various Tuition Rate and Enrollment Assumptions
- Understand Baruch’s Enrollment Dynamics to Better Predict the Impact of Our Decisions
- Project Expenses Based on Analysis of Variable and Fixed Costs
FINANCE ADVISORY COMMITTEE: Develops and Recommends Fiscal Policy and Resource Allocations

FACILITIES ADVISORY COMMITTEE: Facilitates Physical Campus Planning and Recommends Capital Priorities
Budget and Financial Reports, Including This Presentation, Are Available on Baruch College’s Website:

http://www.baruch.cuny.edu/adminfin
Thank you for your attention!